### Service Matrix for Municipalities Located in the CRD (PAGE 1 of 6)

	Police:	Police	Fire:	Fire Dispatch	Emergency	E9-1-1	Parks	Recreation
Municipality:	(Nbrs from	Dispatch	Nbrs from 2011	Centre:	Program:	Network:	Department:	Center(s):
			103 Paid Firefighter		-0 -			Cedar Hill
			9 Alarm Room Staff		Yes - administered			Commonwealth RC
	Saanich PD	Saanich PD	6.5 Support Staff	Saanich Fire Dispatch	by Saanich Fire			Gordon Head RC
Saanich	152 Members	Dispatch Center	3 Fire Halls	Center	, Department	CRD	Yes	Pearkes RC
			111 Firefighters		·			
			4 Dispatchers		Yes - VEMA - under			
	Victoria PD	Victoria PD	8 Support Staff 3	Victoria Fire Dispatch	Victoria Fire			Crystal Garden Rec
Victoria	243 Members	Dispatch Center	Fire Halls	Center	Department	CRD	Yes	Centre
			26 Firefighters 2					
	Oak Bay PD	Saanich PD	Support Staff 1	Saanich Fire Dispatch	Yes - under Oak Bay			Oak Bay Rec Centre
Oak Bay	23 Members	<b>Dispatch Center</b>	Hall	Center	Fire Dept	CRD	Yes	Henderson RC
			26 Firefighters 2		Yes - under			
	Contract with	Victoria PD	Support Staff 1	Saanich Fire Dispatch	Esquimalt Fire			
Esquimalt	Victoria PD	Dispatch Center	Hall	Center	Department	CRD	Yes	Esquimalt Rec Centre
			5 Paid Firefighters					
			2 Part Timers					
	Contract RCMP	West Shore	36 Volunteers	Saanich Fire Dispatch	Yes - EMO via View			West Shore Recreation
View Royal	8 Members	RCMP Dispatch	1Hall	Center	Royal Town Hall	CRD	Yes (5)	Juan de Fuca RC
			4 Paid Firefighter				North Saanich	
	Contract RCMP	West Shore	38 Volunteers	Saanich Fire Dispatch			Infrastructure	Panorama Rec Centre
North Saanich	11 Members	RCMP Dispattch	2 Halls	Center	PEMO	CRD	Services Dept	CRD
			4 Paid Firefighters					
	Contract RCMP	West Shore	34 Volunteers	Saanich Fire Dispatch				Panorama Rec Centre
Sidney	14 Members	RCMP Dispatch	1 Hall	Center	PEMO	CRD	Yes	CRD
			5 Paid Firefighters				Central Saanich	
	Central Saanich PD	Saanich PD	38 Volunteers 1	Saanich Fire Dispatch			Public Works Parks	Panorama Rec Centre
Central Saanich	23 Members	Dispatch Center	clerk 1 Hall	Center	PEMO	CRD	Dept.	CRD
			8 Paid Firefighters					
			2 FTE Support Staff		Yes			
	Contract RCMP	West Shore	32 Volunteers	Saanich Fire Dispatch	under control of Fire		Colwood Public	West Shore Recreation
Colwood	16 Members	RCMP Dispatch	1 Hall	Center	Department	CRD	Works Department	Juan de Fuca RC
			8 Paid Firefighters					
			48 Volunteers 6					Westhills Facilities West
	Contract RCMP	West Shore	Dispathers 3		Yes - Under Langford		Langford Parks &	Shore Recreation
Langford	26 Members	RCMP Dispatch	Halls	Dispatch Center	Fire Department	CRD	Rec Dept.	Juan de Fuca RC
		West Chans	All Volunteer	Lowerfound Fine	Vaa uudau Fina			Mast Chara Bassatian
I Palatan da	Provincial RCMP	West Shore	Department with 2 Halls	Langford Fire	Yes - under Fire	CRD	No.	West Shore Recreation
Highlands	Provincial RCIVIP	RCMP Dispatch	1 Fulltime Fire Chief	Dispatch Center	Department	CKD	No	Juan de Fuca RC
			1 Mechanic					
		West Shore	38 Volunteers	Langford Fire	Yes - under Fire		Maintained by	West Shore Recreation
Metchosin	Provincial RCMP	RCMP Dispatch	1 Hall	Dispatch Center	Department	CRD	volunteers	Juan de Fuca RC
WIGGINSHI	1 TOTTICION INCIANT		5 Paid Firefighters	Disputeri Center	Department	CILD	Volunteers	Jaun ac i aca ite
	Contract RCMP	West Shore	36 Volunteers	Langford Fire	Yes - Under Sooke			SEAPARC REC CENTRE
Sooko	11 Members	RCMP Dispatch	2 Halls	Dispatch Center		CRD	Yes	CRD
Sooke	TT Members	KCIVIP DISPALCI	Z ridiis	Dispatch Center	Fire Department	CKD	res	CKD

# Service Matrix for Municipalities Located in the CRD (PAGE 2 of 6)

	Dedicated						Watershed	
	Information	Financial					Operations	
	Technology	Services	Building Permits	Water Mains	Sewer Mains	Sewer	Bulk Water	Storm Sewer
na statusti			_					
Municipality:	Department	Department	& Inspections:	Maintenance:	Maintenance:	Treatment:	Supply:	Maintenance:
Saanich	Yes	Yes	Yes	Yes	Yes	CALWMP - CRD	CRD	Yes
Victoria	Yes	Yes	Yes	Yes	Yes	CALWMP - CRD	CRD	Yes
71000110							-	
0.1.0.	Yes - under Finance	.,	•	.,	.,		600	.,
Oak Bay	Dept	Yes	Yes	Yes	Yes	CALWMP - CRD	CRD	Yes
	Yes - under Finance			Under Contract with				
Esquimalt	Dept	Yes	Yes	Victoria	Yes	CALWMP - CRD	CRD	Yes
View Royal	No	Yes	Yes (2)	CRD Water Services		CALWMP - CRD	CRD	
view itoyai	140	163	163 (2)	CRD Water Services		CALVIVII - CRD	CND	
						San Pen Unified		
North Saanich	Yes	Yes	Yes	Yes	Yes	Treatment Plant	CRD	Yes - where applicable
				Sidney Water Dept -	6.1			
Sidnov	Yes	Yes	Yes	under SP Water Commission	Sidney Underground Utilities Dept.	San Pen Unified Treatment Plant	CRD	Sidney Underground Utilities Dept.
Sidney	res	res	res	Commission	Othities Dept.	Treatment Plant	CKD	Otilities Dept.
						San Pen Unified		
Central Saanich	Yes	Yes	Yes	Yes	Yes	Treatment Plant	CRD	Yes - where applicable
					Colwood Public			Colwood Public Works
Colwood	No	Yes	Yes	CRD Water Services	Works Department Maintained by West	CALWMP - CRD	CRD	Department
	Yes - under Finance	Langford Finance	Building (Permits)		Shore Enviro			Maintained by West Shore Enviro Services
Langford	Dept	Dept	Inspections Dept.	CRD Water Services	Services Inc-CORIX	CALWMP - CRD	CRD	Inc - Corix
zangioi a	2001	2000	оросионо 2 ори	Ground Wells		G.12331111 G.13	<b>C.I.D</b>	
				Cisterns & CRD Water	Most residents on	Most residents on	Part CRD (Some	Mostly rural - not
Highlands	No	No	u/k	Services	Seeptic Fields	Septic Fields	homes on wells)	provided
				Private Wells &	Most residents on	Most residents on	Part CRD (Some	Mostly rural - not
Metchosin	No	Contracted out	Yes	CRD Water Services	Seeptic Fields	Septic Fields	homes on wells)	provided
			Sooke Parks &	2.12 17 27 37 32 7 17 17 27		Owned by Sooke &		p. 5 - 1 a C a
			Environmental			Operated by	Part CRD (Some	
Sooke	No	Yes	Services Dept	CRD Water Services	Yes	EPCOR Inc.	homes on wells)	Yes - where applicable

Service Matrix for Municipalities Located in the CRD (PAGE 3 of 6)

			ed iii the chb (	Public Works		Planning		
	Engineering			Roads, Curbs,	By-Law	Development	Purchasing	
Municipality	Department:	City Solicitor:	Animal Control:	Sidewalks	Enforcement:	Department	Department	Garbage Collection:
						·	•	
Caraciala	W	W	Saanich Pound &	W	Saanich Pound &	Was	W	W
Saanich	Yes	Yes	Bylaw Enforcement	Yes	Bylaw Enforcement	Yes	Yes	Yes
			Victoria Animal		Parking			
			<b>Control Services</b>		Enforcement &		<b>Suuply Mangmnt</b>	
Victoria	Yes	Yes	Limited	Yes	Bylaw Enforcement	Yes	Services Division	Yes
			Victoria Animal					
		Contract Legal	<b>Control Services</b>					
Oak Bay	Yes	Work	Limited	Yes	By-Law Dept	Yes	Finance	Yes
			Victoria Animal					
Familia alk	Vaa	Contract Legal	Control Services	Vaa	D. Law Dant	Van	Finance	Vas
Esquimalt	Yes	Work	Limited	Yes	By-Law Dept	Yes	Finance	Yes
		Contract Legal			Part Time By Law			Contracted to Waste
View Royal	Yes	Work	<b>CRD Animal Control</b>	VCMMC	Enforcer	Yes	No	Management Inc.
		Contract Legal						Private - not provided
North Saanich	Yes	Work	CRD Animal Control	Yes				by Municipality
								, , ,
Cida a	Vaa	Contract Legal	CDD Animal Cambual	Sidney Public Works	Vaa	Van		Contracted to Alpine
Sidney	Yes	Work	CRD Animal Control	Dept.	Yes	Yes		Disposal Inc.
		Contract Legal						Private - not provided
Central Saanich	Yes	Work	CRD Animal Control	Yes	Yes	Yes	No	by Municipality
		Contract Legal			Colwood Bylaw			Private - not provided
Colwood	Yes	Work	<b>CRD Animal Control</b>	Yes	Department (2)	Yes	No	by Municipality
		Contract Legal			Landford Bylaw	Langford Planning		Private - not provided
Langford	Yes	Work	<b>CRD Animal Control</b>	VCMMC	Department	Department	No	by Municipality
_		Contract Legal						Private - not provided
Highlands	No	Work	CRD Animal Control	VCMMC		Yes	No	by Municipality
				J&M Highway				
		Contract Legal		Specialists Inc				Private - not provided
Metchosin	No	Work	CRD Animal Control	(Private Contractor)		Yes	No	by Municipality
		Contract Legal			Bylaw & Business			Private - not provided
Sooke	Yes	Work	<b>CRD Animal Control</b>	Yes	Licencing Dept	Yes	No	by Municipality

## **Service Matrix for Municipalities Located in the CRD (PAGE 4 of 6)**

				Dedicated		Direct		
	Kitchen Scraps	Recycle	Landfill	Personnel HR	Reserved for	Homeless	CRHD	Sustainability
Municipality	Collection:	Collection:	Operations:	Department:	future use	Initiatives:	Adminstration	Program:
	Coming 2014 -							
	Municipal Staff 5							
Saanich	yr contact to ship to Cobble Hill	CRD Contract	CRD	Yes			CRD	CRD
Saamen	CODDIE HIII	CKD COILLIACE	CND	165		Queen's Manor	CND	CND
	Yes - Pickup by					City of Victoria and		
Victoria	Municipal Staff	CRD Contract	CRD	Yes		CRD HTF	CRD	Yes
	Yes - Pickup by							
Oak Bay	Municipal Staff	CRD Contract	CRD	No			CRD	CRD
	Coming 2014 -							
Esquimalt	Municipal Staff Contracted to	CRD Contract	CRD	Yes			CRD	CRD
	Waste							
View Royal	Management Inc.	CRD Contract	CRD	No			CRD	CRD
North Saanich	Private	CRD Contract	CRD	No			CRD	CRD
Cide ou	Comina	CRD Contract	CRD	No			CRD	CRD
Sidney	Coming	CRD Contract	CKD	NO			CKD	CRD
Central Saanich	Coming	CRD Contract	CRD	Yes			CRD	CRD
Colwood	Private	<b>CRD Contract</b>	CRD	No			CRD	CRD
				No - under Admin				
Langford	Private	CRD Contract	CRD	Department			CRD	CRD
Langiora	1110000	Cita Contract	- CALD	Department			CIAD	CITS
112 - 1 - 1 - 1 - 1 -			200				200	400
Highlands	Private	CRD Contract	CRD	No			CRD	CRD
Metchosin	Private	CRD Contract	CRD	No			CRD	CRD
Sooke	Private	CRD Contract	CRD	No			CRD	CRD

## **Service Matrix for Municipalities Located in the CRD (PAGE 5 of 6)**

				Arts Funding:				
				GVAG,				
	Pagional	Conference	Major Control	McPherson,		Library	CREST	
	Regional		Major Central		Turneit Diennimen	Library		Manushan of CVII De
Municipality	Stadium:	Centre	Arena:	Capital	Transit Planning:	Services:	Member:	Member of GVLR:
				CRD Arts				
Constal				Development	BC Transit GV	Greater Victoria		
Saanich	No	No	No	Program	Transit Commission	Public Library	Yes	No
		Victoria	Caus an Faada	CRD Arts	DC Trought CV	Cuantau Mintauin		
\/iatauia	David Athletic Davis	Conference	Save-on-Foods	Development	BC Transit GV	Greater Victoria	Vaa	Vaa
Victoria	Royal Athletic Park	Centre	Memorial	Program	Transit Commission	Public Library	Yes	Yes
				CRD Arts	BC Transit GV	Cuantau Vietavia		
Oak Barr	NI-	NI-	NI-	Development		Greater Victoria	Vaa	Vaa
Oak Bay	No	No	No	Program CRD Arts	Transit Commission	Public Library	Yes	Yes
					BC Transit GV	Greater Victoria		
Esquimalt	No	No	No	Development Program	Transit Commission	Public Library	Yes	Yes
Esquilliait	INO	INO	INO	CRD Arts	Transit Commission	Public Library	162	162
				Development	BC Transit GV	Greater Victoria		
View Royal	No	No	No	-	Transit Commission	Public Library	Yes	No
view Royai	NO	INO	NO	Program	Transit Commission	Public Library	165	NO
No alle Committel		Mary Winspear			BC Transit GV	Vancouver Island	.,	
North Saanich	No	Centre	No	No	Transit Commission	Regional Library	Yes	No
		B. 6 14 (*		CDD Aut Davidania	DC Townsit CV	Managara Islam d		
Cida a	NI-	Mary Winspear	NI-	CRD Art Development		Vancouver Island	V	NI -
Sidney	No	Centre	No	Program	Transit Commission	Regional Library	Yes	No
					BC Transit GV	Greater Victoria		
Central Saanich	No	No	No	No	Transit Commission	Public Library	Yes	Yes
					BC Transit GV	Greater Victoria		
Colwood	No	No	Bear Mountain Arena	No	Transit Commission	Public Library	Yes	Yes
	Westhills Stadium				BC Transit GV	Greater Victoria		Through West Shore
Langford	Westhills	No	Bear Mountain Arena	No	Transit Commission	Public Library	Yes	Parks & Rec. Only
				CRD Art Development		Greater Victoria		
Highlands	No	No	Bear Mountain Arena	Program	Transit Commission	Public Library	Yes	Yes
				CRD Art Development		Greater Victoria		
Metchosin	No	No	Bear Mountain Arena	Program	Transit Commission	Public Library	Yes	Yes
		Prestige Hotel						
		Conference			BC Transit GV	Vancouver Island		
Sooke	No	Center	CRD SEAPARC	No	Transit Commission	Regional Library	Yes	No

## Service Matrix for Municipalities Located in the CRD (PAGE 6 of 6)

	<u> </u>		Darticinates in					
			Participates in					
	Dedicated Risk		CRD Housing	Employee	Homeless	Homeless	Homeless	Administrative
	Management	Tree	Trust Fund	Collective	Initiative	Initiative	Initiative	Structure, CAO,
	Insurance	Protection	Administered by	Agreement	Funding	Funding	Funding	Finance Planning
Municipality	Department	Arborist	CRD	<b>Bargaining Units</b>	GVCEH	Our Place	Cool Aid	etc
					None Direct			
				CUPE Local 374	contribute through			
Saanich	Yes	Yes	Yes	IAFF Local 967	CRD	No*	No*	Yes
				CUPE Local 50				
				UBCJ Local 1598				
				IBEW Local 230 IAFF				
Victoria	Yes	Yes	Yes	Local 730	\$100,000	\$25,000	10,000	Yes
					None Direct			
	No - responsibility			CUPE Local 374	contribute through	4	4	
Oak Bay	of Finance Dept	No	Yes	IAFF Local 1856	CRD None Direct	No*	No*	Yes
	No - responsibility			CUPE Local 333	contribute through			
Esquimalt	of Finance Dept	No	Yes	IAFF Local 4264	CRD	\$3,700	No*	Yes
Loquillait	or rindice Bept	110	163	IAIT EOCUI 4204	CKD	73,700	110	163
	No - responsibility				None Direct			
View Royal	of Finance Dept	No	Yes		contribute CRD	No*	No*	Yes
View Royal	or i mande Dept		1.00		continuate cits	110	1.0	1.03
	No - responsibility				None Direct			
North Saanich	of Finance Dept	No	Yes	CUPE Local 374	through CRD	\$1,000	No*	Yes
Troitin Saamen	0.1			00.12.00007.1	um dugii diib	<del>+-</del> /		1.55
	No - responsibility				None Direct			
Sidney	of Finance Dept	No	Yes	CUPE Local 374	through CRD	No*	No*	Yes
,	-				-			
	No - responsibility				None Direct			
Central Saanich	of Finance Dept	No	Yes	Employee Association	through CRD	No*	No*	Yes
					None Direct			
Colwood	Colwood Finance	No	NO	CUPE Local 374	through CRD	No*	No*	Yes
			Has own Affordable		None Direct			
Langford	Langford Finance	No	Housing strategy	None	through CRD	No*	No*	Yes
l liablande	No - responsibility	N/ -	Makes Periodic		None Direct	NI ¥	N1 - *	V
Highlands	of Finance Dept	No	Contribution		through CRD	No*	No*	Yes
					None Direct			No - contracted to Joe
Metchosin	No	No	Yes	CUPE Local 374	through CRD	No*	No*	Martignago Consulting
IVIELLIIUSIII	INO	INO	res	COPE LOCAL 374	tiliough CKD	INO.	INO.	iviai tigiiago Consulting
					None Direct			
Sooke	No	No	Yes	CUPE Local 374	through CRD	No*	No*	Yes
JOURE	140	140	163	COFE LOCAL 3/4	till ough CND	NO	INO	163

**CALWMP** Core Area Liquid Waste Management Plan - the CRD's \$782 million secondary sewage treatment plan for the 7 Core Municipalities.

**CRHC** Capital Region Housing Corporation - Provides 1200 units of affordable housing in the Capital Region.

CRHC accommodates families & seniors with low to moderate incomes & persons receiving disability incomes

CRHC works with BC Housing Management Commission. Funds are leveraged from CMHC and RHTF.

**CRD A D P** Arts Development Program. A voluntary program under the CRD - 8 municipalities contribute, through their CRD tax alloment,

to a program that provides funding to the Arts, e.g. The Art Gallery of GV, Royal & McPherson Theatres, etc.

GVCEH Greater Victoria Coalition to End Homelessness. Primary funding comes from the City of Victoria, United Way and VIHA. Over the

past 3 years, the CRD has contributed \$225,000.00 each year to the GVCEH; these funds come from tax requesitions of each of the

13 municipalities based on their respective populations and tax bases - Victoria contributes additional funding direct to GVCEH.

**GVJPG** Greater Victoria Joint Purchasing Group - this seems to be a loose arrangement where municipalities can band together to

purchase in larger quantities. Scant details found on Peninsula municipal websites indicate it is led by Victoria, but unable to

find any info about the program on Victoria's website.

GVLR Greater Victoria Labour Relations represents employers (municipalities) in negotiations with Unions for Victoria, Esquimalt,

Oak Bay, North Saanich, Colwood, Metchosin, Sidney, CRD, GVPL, West Shore Parks & Rec.

**PEMO** - Peninsula Emergency Measurers Organization - Joint organization to provide volunteer personel for natural disaster situations

jointly operated by Sidney, North Saanich and Central Saanich.

RHTF - Regional Housing Trust Fund (CRD) - The Fund provides capital grants for "bricks and mortar" in the acquisition, development and

retention of housing that is affordable to households with low or moderate incomes in the Capital Region. Colwood & Langford

do not contribute.

**VCMMC** Victoria Contracting & Municipal Maintenance Corp - private firm that cleans & repairs roads, erects signs and related work.