

REQUEST FOR PROPOSAL

RFP 2017-08 October 2, 2017

Communications Consultant

c/o City of Duncan, Administration

Attention: Talitha Soldera, Director of Finance
City of Duncan, 200 Craig Street,
Duncan, BC, V9L 1W3

Submission Deadline: - October 27, 2017

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REQUEST FOR PROPOSAL

Communications Consultant: RFP-2017-08

DEFINITIONS

"CONTRACTOR or CONSULTANT" means the Proponent whose Proposal has been accepted by the City of Duncan and Municipality of North Cowichan and is awarded a contract by the City of Duncan to carry out the Work.

"CITY" means the City of Duncan.

"MUNICIPALITY" means the Corporation of the District of North Cowichan also referred to as the Municipality of North Cowichan.

"PROPONENT" means the responder to this RFP.

"PROPOSAL" means a proposal to carry out the Work submitted by a Proponent in response to this RFP.

"RFP" means this Request for Proposal.

"WORK" means anything and everything required to be done for fulfillment and completion of the project in accordance with this RFP and Proposal.

1.0 - INTRODUCTION

1.1 PURPOSE

The City of Duncan and Municipality of North Cowichan are seeking a consultant to assist with an unbiased public information campaign on the pros and cons of amalgamation through the process identified in Section 4.3 (Work Plan). This public education process was developed and subsequently approved by both councils who have now approved the terms of this RFP.

1.2 BACKGROUND

During the 2014 municipal election, Duncan and North Cowichan each included a non-binding opinion question on their ballots regarding amalgamation of the two municipalities. In North Cowichan, 68% of electors favoured conducting a study to explore the costs and benefits of amalgamation. In Duncan, 52% of electors favoured conducting an amalgamation study.

Both Councils agreed that it was important to keep an amalgamation study as unbiased as possible and believed that the use of a Citizens' Assembly would help avoid the appearance of bias. The Citizens' Assembly presented its final report to both Councils in May of 2017 recommending amalgamation.

Both Councils also agree that it is important to ensure the public is well educated about amalgamation and its potential impacts prior to voting, and agree that the information provided should be factual and unbiased; presenting both the pros and cons of amalgamation.

2.0 - INSTRUCTIONS TO PROPONENTS

2.1 SUBMISSION OF PROPOSALS

The Proposals and their envelopes should be clearly marked with the name and address of the Proponent and the RFP program title. The sealed envelope should be addressed to the following:

Talitha Soldera
Director of Finance
200 Craig Street
Duncan, BC V9L 1W3

3 hard copies of the proposal should be received on or before the Closing Time of:

TIME: **4:00 p.m. PST**DATE: **October 27, 2017**

It is the Proponent's sole responsibility to ensure its Proposal is received at the address set out above by the Closing Time.

Proponents wishing to make changes to their Proposals after submission but prior to the Closing Time may do so by submitting the revisions by fax (250-746-6129), email (duncan@duncan.ca) or hard copy. It is the Proponent's sole responsibility to ensure the revisions are received by the City prior to the Closing Time.

Proposals received after the Closing Time may not be accepted or considered.

2.2 INQUIRIES

Proponents shall carefully examine the RFP documents and shall fully inform themselves as to the intent, existing conditions and limitations which may affect their Proposal submission. No consideration will be given after submission of a Proposal to any claim that there was any misunderstanding with respect to the conditions imposed.

Proponents finding discrepancies or omissions in the contract or RFP, or having doubts as to the meaning or intent of any provision, should immediately notify the above listed project contact. If there are any changes, additions, or deletions to the Proposal scope, conditions, or closing date, Proponents will be advised by means of an Addendum issued by the City and posted on BCBid. It is the responsibility of the Proponent to check for Addenda. All Addenda will become part of the Proposal Documents and receipt of Addenda should be acknowledged by the Proponent in the submission.

Verbal discussion between the City, the Municipality or staff and a Proponent will not become a part of the RFP or modify the RFP unless confirmed by written Addendum.

A Proponent must not attempt to influence the outcome of the RFP process by engaging in lobbying activities. Any attempt by the Proponent to communicate for this purpose directly or indirectly with any employee, contractor or representative of the City or

Municipality, including members of the evaluation committee and any elected officials of the City or Municipality, or with the media, may result in disqualification of the Proponent.

3.0 - GENERAL TERMS OF PROPOSAL PROCESS

3.1 PROPOSAL PREPARATION COSTS

All expenses incurred by the Proponent in preparation and submission of this Proposal are to be borne by the Proponent, with the express understanding that no claims for reimbursements against the City or Municipality will be accepted. Neither the City nor the Municipality shall be responsible for any costs involved in or associated with any meetings, discussions or negotiations following submission that could lead to acceptance of the Proposal and award of a contract.

3.2 PROPOSAL EVALUATION

The City and the Municipality recognize that "Best Value" is the essential part of purchasing a product and/ or service and therefore may prefer a Proposal with a higher price, if it offers greater value and better serves the City and the Municipality's interests, as determined by the City and the Municipality, over a Proposal with a lower price. Appendix "A" contains the information regarding how Proposals will be evaluated.

The City and the Municipality, at their sole discretion, reserve the right to:

- Reject any or all Proposals whether complete or not;
- Reject any Proposal they consider not in their best interests;
- Waive any minor irregularity or insufficiency in the Proposal submitted;
- Not be liable for misunderstandings or errors in the Request for Proposals;
- Issue addenda to the Request for Proposal;
- Contact references provided by the Proponents;
- Retain independent persons or contractors for assistance in evaluating Proposals;
- Request points of clarification to assist in evaluating Proposals;
- Negotiate changes with a preferred Proponent; and
- Withdraw the Request for Proposal.

Note: the exact timing or the project is subject to approval by the Minister of Municipal Affairs and Housing issuing an order to conduct the referendum.

3.3 PROPOSAL PRESENTATION

The City and the Municipality reserve the right to request one or more of the Proponents whose submissions are of particular interest, to make oral presentations.

3.4 PROPOSAL CONFIDENTIALITY AND PROPRIETARY INFORMATION

All submissions become the property of the City and the Municipality and will not be returned to the Proponent. The City and the Municipality will consider all Proposals submitted as confidential but reserve the right to make copies of all Proposals received for internal review and for review by their financial, accounting, legal, and technical consultants.

Proponents should be aware that the City and the Municipality are "public bodies" as defined in and subject to the provisions of the *Freedom of Information and Protection of Privacy Act*.

If the Proponent believes any of the information requested in this RFP and provided by them is confidential, then they should identify it as such and provide a rationale as to why it should not be released under "Freedom of Information" legislation.

The rationale for keeping information confidential under this legislation includes:

- a) Trade secrets of the Proponent;
- b) Financial, commercial, scientific or technical information, the disclosure of which could reasonably be expected to result in material financial loss or gain or could reasonably be expected to prejudice the competitive position of the Proponent; or
- c) Information, the disclosure of which could be reasonably expected to interfere with contractual or other negotiations of the Proponent.

3.5 CONFLICT OF INTEREST

A Proponent must disclose in its Proposal any actual or potential conflicts of interest and existing business relationships it may have with the City or the Municipality, its elected or appointed officials or employees, any property ownership (direct or indirect) in the jurisdictions. The City and the Municipality may rely on such disclosure.

3.6 NO COLLUSION

Except as otherwise specified or as arising by reason of the provision of the contract documents, no person whether natural, or body corporate, other than the Proponent has or will have any interest or share in this Proposal or in the proposed contract which may be completed in respect thereof. There must be no collusion or arrangement between the Proponent and any other actual or prospective Proponents in connection with Proposals submitted for this project and the Proponent must have no knowledge of the contents of other Proposals and have made no comparison of figures or agreement or arrangement, express or implied, with any other party in connection with the making of the Proposal.

3.7 LITIGATION

Proponents who, either directly or indirectly through another corporation or entity, have been or are in litigation, or who have served notice with intent to proceed with court action against the City or the Municipality in connection with any contract for works or services, may be considered ineligible Proponents. Receipt of Proposals from such Proponents may be disqualified from the evaluation process.

3.8 NO CONTRACT

This RFP is not a tender and does not commit the City or the Municipality in any way to select a preferred Proponent. By submitting a Proposal and participating in the process as outlined in this RFP, Proponents expressly agree that no contractual, tort or other legal

obligation of any kind is formed under or imposed on the City or the Municipality by this RFP or submissions prior to the completed execution of a formal written contract.

3.9 ACCEPTANCE OF PROPOSAL

The acceptance of a Proposal will be made in writing from the City and the Municipality through a joint letter and will be addressed to the successful Proponent at the address given in the submitted Proposal. Following acceptance and approval to proceed with the Proposal, the Proponent is expected to enter into a contract with the City to perform the works or services set out and agreed upon in the Proposal.

The contract attachments will include the entire Request for Proposal, the Proponent's total Proposal submission and any mutually agreed upon modifications, changes or negotiated adjustments.

3.10 PROPOSAL CONTENT

Content to be included in the Proposal, but not limited to:

- <u>Contact Information</u>: Full name, address and telephone number of the submitting office of the Proponent and where applicable, the name, address and telephone number of any branch office, affiliate or sub-consultant(s) that will be involved in the project.
- <u>Project Manager</u>: The Proposal should:
 - Identify the proposed project manager who will be the single point of contact, responsible for direct interaction with the City and the Municipality;
 - State his or her position and professional discipline;
 - Describe the work to be performed by the project manager, his or her qualifications and substantive experience directly related to the proposed Work.
- <u>Proposed Project Team</u>: The Proposal should:
 - List key individuals including the project manager who will have major responsibilities for the performance of the Work;
 - Describe the work to be performed by each listed individual and their qualifications in terms of education and substantive experience directly related to the proposed project.

The Proposal should include the following endorsement: "Identified Key Project Team members may only be replaced with written approval of the City and the Municipality."

- Methodology: The Proposal should:
 - Contain an outline of strategies and skills that will be used to manage the project's expectations, resources, budget, and quality control;
 - Discuss how each task will be carried out and what services or interaction is required from/with the City and the Municipality;
 - Suggest alternatives, if appropriate;
 - Identify any specialized equipment, unique approaches, or concepts or

cost saving measures which your company may use relevant to the required services.

- References: The Proposal should:
 - Provide no less than two (2) references that are relevant to the proposed Work. The references should be from a third party who can provide information about the performance of the Proponent in delivering services for the experience cited.

3.11 SUBCONTRACTORS

The Proposal must include the company name of all sub-contractors and sub-consultants proposed to be used in the performance of the Work with a description of the work they would be performing.

The sub-contractors and sub-consultants listed in the Proposal may not be changed without the written consent of the City and the Municipality. If the City and the Municipality so require, the Proponent must be prepared to confirm to the City and the Municipality the competence of sub-contractors and sub-consultants prior to acceptance of the Proposal.

3.12 PROPOSAL CONTENT & INNOVATION

The Proponent should address in the Proposal submission, all the information as requested in the RFP documentation. The Proponent is also encouraged to include innovative, alternative or unique solutions to the Proposal subject that may, along with other things, indicate cost saving initiatives, better public relations and/ or project acceptance, reduced risk, improved management or administrative efficiencies. Any alternative Proposals submitted should include all the requirements of the original RFP with costs identified for comparative purposes.

3.13 WORKERS COMPENSATION ACT

The Proponent, and any proposed sub-contractors and sub-consultants, should provide a Work Safe BC (Workers Compensation Board) Registration Number in the Proposal and must, at the time of signing the contract agreement, provide proof of payment of claims in good standing with Work Safe BC.

4.0 - SCOPE OF WORK AND SCHEDULE

4.1 STATEMENT OF UNDERSTANDING

The Proponent must show that it has an understanding of what the Work involves and what is required to complete the project. The Proponent is responsible to demonstrate that it possesses the required knowledge, understanding and capacity to carry out the Work as outlined in this RFP.

4.2 SCHEDULING

Proponents should provide a proposed project schedule indicating the tasks and deliverables. Time is of the essence in this project. It is anticipated that the process will begin in early 2018 so that electors are fully informed prior to the referendum vote to be held in April or May of 2018.

4.3 WORK PLAN

The Communications Consultant will work with a steering committee to design a public education campaign to present both the pros and cons of amalgamation with the aim of reaching as many people as possible. The steering committee will be made up of two staff members from each local government (with additional staff support as required) who will report to a Council Working Group.

The communications will include (but not be limited to):

- A dedicated website and call line including frequently asked questions;
- Radio/newspaper/social media communication including an advertisement in the Cowichan Tribes Newsletter;
- Open houses –5 in total (2 in the south end/Duncan, 1 in each of Chemainus, Crofton and Maple Bay);
- A minimum of two direct mailings to every household;
- FAQ (perhaps in the form of an infographic) with questions and answers for those aspects that will be important to residents (i.e. service levels, financial implications, the new name, and so on even if the answers are not yet known). See below for additional information.
- All open houses, mailings, print materials, media, and online communications will be conducted, staffed, and paid for by the Consultant.

The print and web based materials will present unbiased factual information including both the pros and cons of amalgamation.

The process for the approval of the information and messaging:

- This material will be reviewed by the steering committee and additional staff as required.
- It will then be reviewed by the a Council Working Group.
- It will be provided to the Councils for comment/feedback by email.
- It will then be finalized by the Council Working Group prior to being issued.

Subsequent additions to the information and messaging will be reviewed/provided by the steering committee and approved by the Council Working Group to assist the Communications Consultant in answering additional questions from the public as they arise.

The City and the Municipality may negotiate with a preferred consultant to minimize or change some of the requested duties prior to signing a contract.

5.0 - COMMUNICATIONS

Regular updates to the steering committee are required throughout the project. The Proponent should indicate how they propose to meet this requirement (i.e. weekly emails, written reports).

<u>6.0 - FEES AND DISBURSEMENTS</u>

The Proponent must provide a lump sum fee Proposal. Any costs incurred by the Consultant above the submitted lump sum cost will be the sole responsibility of the Consultant unless preapproved by the City and the Municipality.

A schedule of hourly rates for all personnel proposed, equipment and disbursement rates for the project should be included in the Proposal in sufficient detail to facilitate evaluation of the level of effort by task and cost. Specific cost for each open house should also be detailed.

Fee Estimates should include all applicable taxes, but show taxes as separate items.



REQUEST FOR PROPOSAL

RFP 2017-08 October 2, 2017

APPENDIX "A"

Request for Proposal Evaluation Form

APPENDIX "A"

REQUEST FOR PROPOSAL EVALUATION FORM

Proponent's Name:				
·			_	
Project Title: Cor	nmunications Consultant			
Evaluation Date:			_	
Evaluator:				
Step 1:		YES	NO	
	Proposal received prior to closing			
Mandatories	Sub-consultant list submitted (if applicable)			
	Project Manager identified			
	Proposed project schedule included			
	Reference List			
	Hourly rates provided			
	Lump sum fee estimate included			
	Complete proposal as requested			
Step 2:			Points	
	Qualifications of firm and project team members			
Proponent	Experience of firm and project team members			
	Past Performance / References			
	Resources			
	Scope			
	Methodology			
Proposal	Scheduling			
	Project Team - Level of Effort			
	Clarity of Proposal			
Price	Points for Price			
Total Score	Proponent + Proposal + Price Scores			